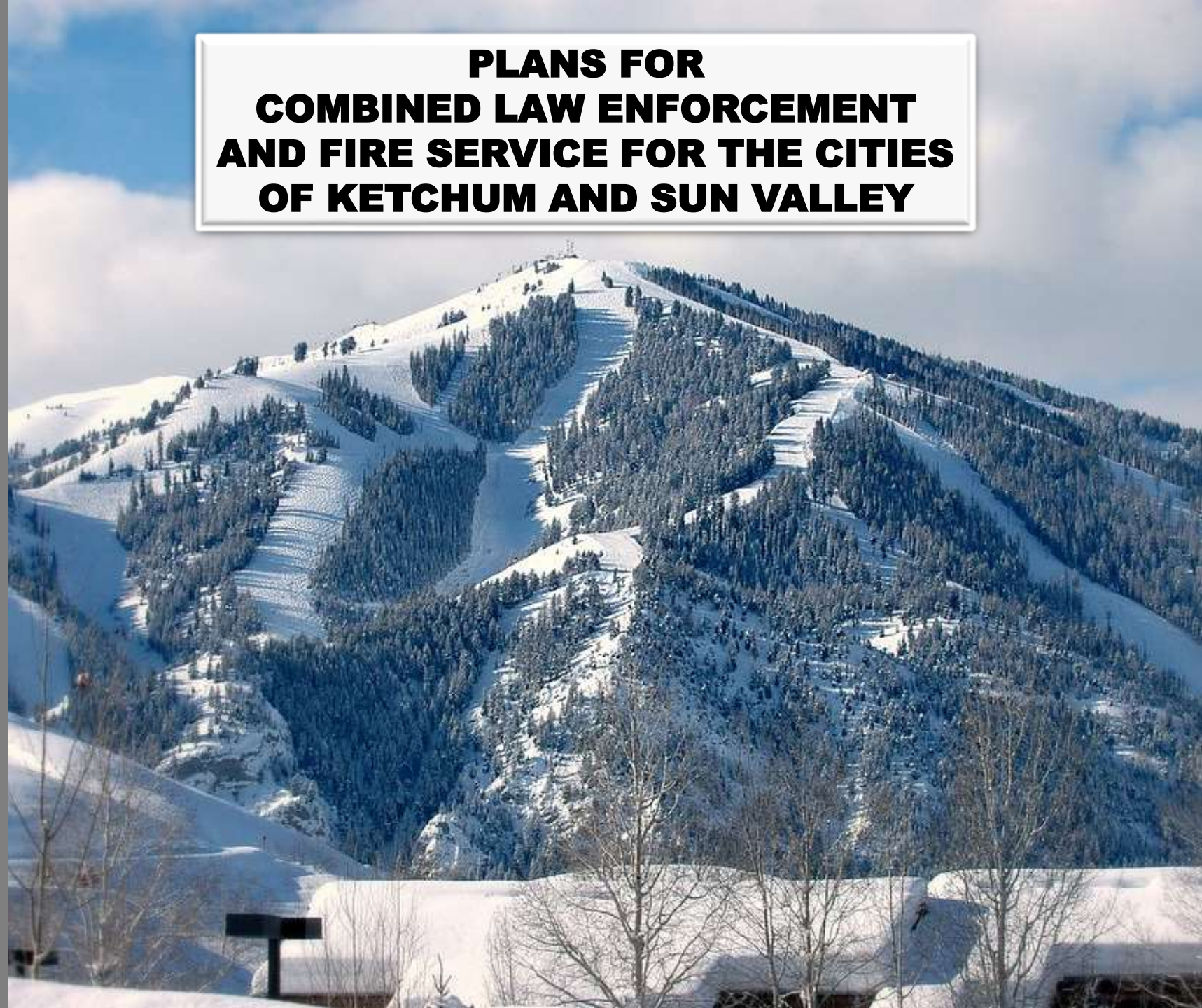




**PLANS FOR
COMBINED LAW ENFORCEMENT
AND FIRE SERVICE FOR THE CITIES
OF KETCHUM AND SUN VALLEY**



This Plan Reflects

Input From:

- **Mayor of Sun Valley**
- **Mayor of Ketchum**
- **Sun Valley City Administrator**
- **Ketchum City Administrator**
- **Sun Valley Treasurer**
- **Ketchum Finance Director**
- **Law Enforcement Supervisors**
- **Ketchum/Sun Valley Fire Departments**
- **Ketchum Rural Fire Commissioners**

Benefits to the Citizens of Ketchum/Sun Valley

Police

- More efficient use of tax dollars
- Increased Patrol activity
- Enhanced level of coverage for events
- Improved response to citizen complaints
- Stability and retention of officers
- Improved communication between the two cities
 - More Community service programs, bike rodeos, community watch, school programs etc....



Benefits to the Citizens of Ketchum/Sun Valley

Fire



- **Quicker response time to emergency calls**
- **Ability to staff multiple ambulances with full-time members**
- **Increased coverage of community events**
- **More efficient use of tax dollars**
(phase one implementation could save millions in facilities and equipment)
- **Increased interoperability between departments**
- **Retention of highly-skilled personnel**

Benefits to Our City Councils

- **Contributes to our reputation as a safe place to live, work, play, visit and invest**
- **Commitment to their constituents that they are running an efficient cost-effective government service**
- **Commitment to collaboration in local government**
- **Implements regional planning/better use of resources -- especially for law enforcement**
- **Better availability of trained, professional staffing for emergency situations**
- **Cost savings from shared supervision and facilities**
- **Improved communication between the Councils**
- **Long-range budget planning/savings for Law Enforcement, Fire and EMS services.**

Benefits to Ketchum/Sun Valley Police and Fire Departments

Police/Fire

- **Improved professional command and control over routine and non-routine events**
- **Consistent state-of-the-art policies and procedures**
- **Contributes to succession planning for leaders of the future**
- **Creates opportunities for employees to become more professional and build expertise**
- **Allows us to participate in staying ahead of future growth**
- **More flexibility (options) in emergency situations**
- **More knowledge about criminal activity in the north county**
- **Have enough staff to implement better community policing programs...bike patrol, school programs**

Benefits to KPD/SVPD Employees

Police

- Improved Officer Safety
- Promotional opportunities
- More confidence in who we're working with
- Better shift coverage -- more people to cover a shift/flexibility of scheduling
- Opportunities for professional growth; diversity of assignments and experience
- Closer work environment with employees -- knowing what to expect in backup situations
- Improved communication and problem-solving
- A stronger team
- Opportunities to get involved in branding a new department

Fire

- Improved firefighter safety through improved staffing (four-person engine companies)
- Ability to staff two ambulances for simultaneous calls
- Promotional opportunities
- More confidence in who we're working with
- Better shift coverage -- more people to cover a shift/flexibility of scheduling
- Opportunities for professional growth; diversity of assignments and experience

OPPORTUNITIES

Ketchum Fire

Description	Date of Purchase	Replacement Date	Cost to Replace
Aerial Tower	1988	2018	\$1,300,000
Engine 1	2004	2024	\$600,000
<u>5-year replacement cost to Ketchum</u>			<u>\$1,900,000</u>

Sun Valley Fire

Description	Date of Purchase	Replacement Date	Cost to Replace
Aerial Tower	2013	2033	
Engine 62	1998	2019	\$600,000
Engine 66 Wildland	1994	2021	\$225,000
Engine 60	2008	2028	\$575,000
Engine 65 Wildland	2014	2024	\$125,000
Rescue Engine	2011	2031	\$100,000
Tender	1987	Refurbished 2013	\$100,000
<u>5-year replacement cost to Sun Valley</u>			<u>\$950,000</u>

Ketchum Rural Fire

Description	Date of Purchase	Replacement Date	Cost to Replace
Engine 2	2003	2023	\$565,000
Engine 3	2008	2028	\$655,000
Engine 10 Brush	2016	2036	\$225,000
Engine 20 Brush	1992	2012	\$225,000
Tanker 2	2013	2033	\$530,000
Tanker 3	1996	2016	\$340,000
<u>5-year replacement cost to Ketchum Rural</u>			<u>\$565,000</u>

Facilities



Ketchum Fire

A current RFP to award Architectural Services for a new Fire Station

Estimated Cost \$4 to \$6 Million Dollars

Sun Valley Fire

Implemented a Capital Improvement plan to build a new fire station within the next 5 years

Estimated Cost \$2 to \$3 Million Dollars

Opportunity

Build one combined facility that services both Cities and shares the fire apparatus

Budget Analysis Operations

FY:18

Ketchum

Ketchum Police.....	\$1,654,625
Ketchum Fire.....	\$2,037,322
Total FY:18 Public Safety Budgets.....	\$3,691,947

Sun Valley

Sun Valley Police.....	\$1,435,208
Sun Valley Fire.....	\$907,932
Total FY:18 Public Safety Budgets.....	\$2,343,140

Ketchum Rural Budget

Ketchum Rural FY:18 Budget.....	\$395,115
Total FY:18 Public Safety Budgets.....	\$6,430,202

Ketchum Budget Breakdown

Ketchum General Fund Budget..... \$10,951,010

Ketchum Fire Budget..... \$2,037,322

Revenue Breakdown

EMS Contract	\$1,097,493
Fire Plan Check Fees	\$135,000
Special Fire Fees	\$2,500
KRFD Contract	\$318,688
City of Ketchum	\$483,641 = 4.42% of the General Fund Budget

Ketchum Police Budget..... \$1,654,625

Revenue Breakdown

Court Fines	\$17,346
Parking Fines	\$17,249
Other Fees	\$1,149
City of Ketchum	\$1,618,890 = 14.8% of the General Fund Budget

Public Safety is 19.22% of the General Fund Budget

Sun Valley Budget Breakdown

Sun Valley General Fund Budget..... \$5,347,663

Sun Valley Fire Budget..... \$907,932

Revenue Breakdown

Fire Trust	\$8,500
Wildland Re-imburement	\$12,000
City of Sun Valley	\$887,432 = 16.59% of the General Fund Budget

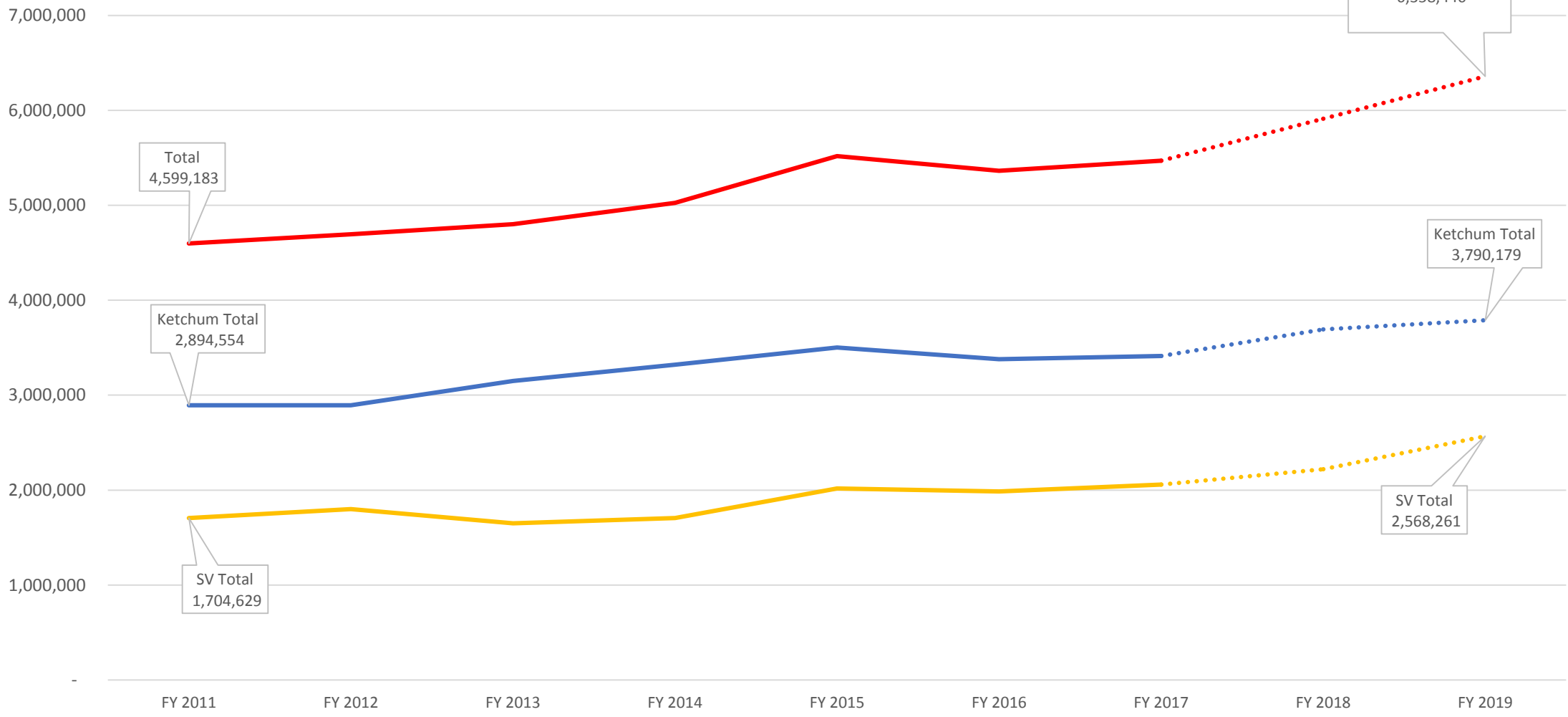
Sun Valley Police Budget..... \$1,435,208

Revenue Breakdown

Police Trust	\$8,000
Court Fines	\$5,000
Parking Fines	\$1,000
City of Sun Valley	\$1,421,208 = 26.6% of the General Fund Budget

Public Safety is 43% of the General Fund Budget

Emergency Service Expenditures



If Anyone Has Concerns About...

- **Loss of Identity**
 - **Both Cities will have a say in the new branding of the departments...uniforms, graphics for vehicles, answering the phone, letterhead and other materials**
 - **Both existing offices will stay open**
- **Loss of Local Control**
 - **Public Safety Director will consult with Mayors and City Councils on significant service delivery issues**
 - **Mayors have direct access to the Director**
 - **Director/Chief's attendance/participation in Council meetings**
- **Future Costs/Runaway Budgets**
 - **Establish a Budget Team – Director, City Administrators, Mayors**

Next Steps

- **City Councils need to vote on proceeding with the plan of combining Police and Fire**
- **Mayors need to work with City Attorney on a JPA agreement**
- **Ketchum needs feedback on their RFP for an architect**
- **Create work groups with police and fire on what a combined department looks like, structure, staffing, equipment needs and budget**
- **Create a more detailed report for council consideration**
- **Establish timelines**